

Agenda

Meeting: Programmes and Investment Committee

Date: Wednesday 13 October 2021

Time: 10:00am

Place: Microsoft Teams

Members

Prof Greg Clark CBE (Chair)
Dr Nelson Ogunshakin OBE (Vice-Chair)
Heidi Alexander
Mark Phillips

Dr Nina Skorupska CBE
Dr Lynn Sloman MBE
Ben Story

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://www.tfl.gov.uk/how-we-are-governed)

How decisions will be taken

Members will attend a videoconference briefing held in lieu of a meeting of the Committee. Any decisions that need to be taken within the remit of the Committee will be discussed at the briefing and recommendations made to the Chair. The Chair will then be asked to take the decisions using Chair's Action. A note of the decisions taken, including the key issues discussed, will be published on [tfl.gov.uk](https://www.tfl.gov.uk).

As far as possible, TfL will run the briefing as if it were a meeting but without physical attendance at a specified venue by Members, staff, the public or press. Apart from any discussion of exempt information, the briefing will be webcast live for the public and press on [TfL's YouTube channel](https://www.tfl.gov.uk/tfls-youtube-channel). A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Jamie Mordue, Senior Committee Officer; email: [v JamieMordue@tfl.gov.uk](mailto:JamieMordue@tfl.gov.uk).

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Tuesday 5 October 2021

**Agenda
Programmes and Investment Committee
Wednesday 13 October 2021**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Committee held on 21 July 2021

(Pages 1 - 16)

General Counsel

The Chair, following consultation with the Committee, is asked to approve the minutes of the meeting of the Committee held on 21 July 2021.

4 Matters Arising and Actions List

(Pages 17 - 20)

General Counsel

The Committee is asked to note the updated actions list.

5 Use of Delegated Authority

(Pages 21 - 24)

General Counsel

The Committee is asked to note the paper.

6 Investment Programme Report - Quarter 2 2021/22

(Pages 25 - 92)

Director Major Projects and Managing Directors Surface Transport, and London Underground and TfL Engineering

The Committee is asked to note the paper and exempt supplemental information on Part 2 of the agenda.

7 TfL Project Assurance Update

(Pages 93 - 98)

General Counsel

The Committee is asked to note the paper and exempt supplemental information on Part 2 of the agenda.

8 Independent Investment Programme Advisory Group Quarterly Report

(Pages 99 - 116)

General Counsel

The Committee is asked to note the Independent Investment Programme Advisory Group's Quarterly Report and the Management Responses and exempt supplemental information on Part 2 of the agenda.

9 Review of Progress on Value for Money

(Pages 117 - 126)

Director Investment Delivery Planning

The Committee is asked to note the paper and exempt supplemental information on Part 2 of the agenda.

10 Silvertown Tunnel

(Pages 127 - 142)

Director Major Projects

The Chair, following consultation with the Committee, is asked to note the paper and exempt supplemental information on Part 2 of the agenda and approve the transfer of authority.

11 London Underground Track Renewals Programme

(Pages 143 - 156)

Managing Director London Underground and TfL Engineering

The Committee is asked to note the paper.

12 London Underground Signalling and Controls Programme

(Pages 157 - 172)

Managing Director London Underground and TfL Engineering

The Chair, following consultation with the Committee, is asked to note the paper and approve authority.

13 London Underground Major Stations Programme

(Pages 173 - 186)

Director Major Projects

The Chair, following consultation with the Committee, is asked to note the paper and approve authority.

14 Elephant and Castle Station Capacity Upgrade - To Follow

Director Major Projects

The Chair, following consultation with the Committee, is asked to note the paper and exempt supplemental information on Part 2 of the agenda and approve authority.

15 Surface Technology Programme

(Pages 187 - 200)

Managing Director Surface Transport

The Chair, following consultation with the Committee, is asked to note the paper and exempt supplemental information on Part 2 of the agenda and approve authority.

16 Members' Suggestions for Future Discussion Items

(Pages 201 - 204)

General Counsel

The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.

17 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

18 Date of Next Meeting

Wednesday 15 December at 10.00am

19 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

20 Investment Programme Report - Quarter 2 2021/22

(Pages 205 - 210)

Exempt supplemental information relating to the item on Part 1 of the agenda.

21 TfL Project Assurance Update

(Pages 211 - 212)

Exempt supplemental information relating to the item on Part 1 of the agenda.

22 Independent Investment Programme Advisory Group Quarterly Report

(Pages 213 - 238)

Exempt supplemental information relating to the item on Part 1 of the agenda.

23 Review of Progress on Value for Money

(Pages 239 - 242)

Exempt supplemental information relating to the item on Part 1 of the agenda.

24 Silvertown Tunnel

(Pages 243 - 252)

Exempt supplemental information relating to the item on Part 1 of the agenda.

25 London Underground Major Stations Programme

(Pages 253 - 256)

Exempt supplemental information relating to the item on Part 1 of the agenda.

26 Elephant and Castle Station Capacity Upgrade - To Follow

Exempt supplemental information relating to the item on Part 1 of the agenda.

27 Surface Technology

(Pages 257 - 262)

Exempt supplemental information relating to the item on Part 1 of the agenda.